COMMUNITY & PLANNING SERVICES

DIRECT SERVICES

BUSINESS REPORTS

2011/12

February 2012

Direct Services

BUSINESS REPORTS

TRADING ACCOUNTS

1. Refuse Collection
2. Street Cleansing
3. Trade Waste
4. Transport Workshop
5. Green Waste
6. Premises Cleaning
7. Cesspool Emptying
8. Pest Control
9. Grounds Maintenance

REFUSE COLLECTION 2011/12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
DOMESTIC	305,340	152,670	152,670	152,670	152,670	152,670	152,670	152,670	152,670	152,670	152,670	0	152,671	1,832,041	1,679,370	152,671	1,679,370	0
CLINICAL	3,546	1,773	1,773	1,773	1,773	1,773	1,773	1,773	1,773	1,773	1,773	0	1,771	21,274	19,503	1,771	19,503	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PAID BULKY	6,213	2,526	3,322	2,524	1,624	3,224	2,646	1,634	2,756	3,220	2,667	553	2,663	32,000	29,689	2,311	29,337	352
CDSU	8,104	4,052	4,052	4,052	4,052	4,052	4,052	4,052	4,052	4,052	4,052	0	4,054	48,626	44,572	4,054	44,572	0
OTHER	825	657	825	110	805	1,236	327	492	3,950	252	0	252	0	0	9,479	(9,479)	0	9,479
BOTTLE BANK LORRY	16,768	8,384	8,384	8,384	8,384	8,384	8,384	8,384	8,384	8,384	8,384	0	8,387	100,611	92,224	8,387	92,224	0
DARTFORD GLASS	789	3,220	0	0	3,145	747	448	2,298	516	0	770	(770)	2,460	16,000	11,163	4,837	13,540	(2,377)
TOTAL INCOME:	341,585	173,282	171,026	169,513	172,453	172,086	170,300	171,303	174,101	170,351	170,316	35	172,006	2,050,552	1,886,000	164,552	1,878,546	7,454
									Cumulative Actual to Date	1,886,000	1,878,546	7,454						
EXPENDITURE:																		
SALARIES	178,627	95,634	91,815	87,722	88,193	86,212	88,785	85,480	81,628	84,305	87,423	3,118	87,418	1,049,071	968,401	80,670	961,653	(6,748)
	0																	0
DEPOT RECHARGE	3,968	1,984	1,984	1,984	1,984	1,984	1,984	1,984	1,984	1,984	1,984	0	1,986	23,810	21,824	1,986	21,824	0
	0																	0
AGENCY STAFF	20,747	14,323	14,558	16,710	13,927	21,706	13,704	10,652	7,579	12,898	17,917	5,019	17,913	215,000	146,804	68,196	197,087	50,283
SUPPLIES	4,993	558	4,071	1,531	3,735	2,019	3,159	2,299	1,293	491	3,750	3,259	3,750	45,000	24,149	20,851	41,250	17,101
FUEL	39,194	20,831	19,853	20,618	21,118	20,586	22,573	22,478	25,029	22,488	18,667	(3,821)	18,663	224,000	234,768	(10,768)	205,337	(29,431)
TRANSPORT REPAIRS	32,835	14,241	11,998	19,655	16,818	16,038	14,050	16,487	20,298	14,399	15,708	1,309	15,703	188,491	176,819	11,672	172,788	(4,031)
FIXED TRANSPORT	51,290	25,681	25,709	26,362	25,258	27,741	27,895	27,895	28,017	31,454	29,153	(2,301)	29,152	349,835	297,302	52,533	320,683	23,381
	0																	
CSC	6,026	3,013	3,013	3,013	3,013	3,013	3,013	3,013	3,013	3,013	3,013	0	3,007	36,150	33,143	3,007	33,143	0
CFC	4,156	2,078	2,078	2,078	2,078	2,078	2,078	2,078	2,078	2,078	1,650	(428)	1,647	19,797	22,858	(3,061)	18,150	(4,708)
																		0
TOTAL EXPENDITURE:	341,836	178,343	175,079	179,673	176,124	181,377	177,241	172,366	170,919	173,110	179,265	(6,155)	179,239	2,151,154	1,926,068	225,086	1,971,915	(45,847)
NET BUDGET:	(251)	(5,061)	(4,053)	(10,160)	(3,671)	(9,291)	(6,941)	(1,063)	3,182	(2,759)	(8,949)	(6,120)	(7,233)	(100,602)	(40,068)	(60,534)	(93,369)	53,301
									Exp to Date	1,926,068	1,971,915	45,847						
									Actual profit/(loss)	(40,068)	(93,369)	53,301						

STREET CLEANING 2011/12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
SDC	180,648	90,324	90,324	90,324	90,324	90,324	90,324	90,324	90,324	90,324	90,324	0	90,327	1,083,891	993,564	90,327	993,564	0
OTHER INCOME	13,741	5,348	6,152	5,093	5,556	5,452	6,385	5,523	5,519	5,091	5,583	(492)	5,587	67,000	63,860	3,140	61,413	2,447
TOTAL INCOME:	194,389	95,672	96,476	95,417	95,880	95,776	96,709	95,847	95,843	95,415	95,907	(492)	95,914	1,150,891	1,057,424	93,467	1,054,977	2,447
									Cumulative Actual to Date	1,057,424	1,054,977	2,447						
EXPENDITURE																		
SALARIES	122,475	61,100	57,682	57,153	57,645	56,947	57,184	58,358	56,697	56,982	58,333	1,351	58,337	700,000	642,223	57,777	641,663	(560)
																		0
DEPOT RECHARGE	5,500	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	0	2,750	33,000	30,250	2,750	30,250	0
																		0
AGENCY STAFF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0
SUPPLIES & SERVICES	4,610	1,198	2,166	1,465	1,708	3,368	1,868	1,207	2,580	(1,489)	2,500	3,989	2,500	30,000	18,681	11,319	27,500	8,819
FUEL	15,168	8,395	8,259	7,329	8,819	9,258	10,160	8,768	9,189	7,054	8,333	1,279	8,337	100,000	92,399	7,601	91,663	(736)
TRANSPORT REPAIRS	16,279	10,185	6,793	6,267	8,705	4,620	8,101	10,820	14,069	11,974	8,000	(3,974)	8,000	96,000	97,813	(1,813)	88,000	(9,813)
FIXED TRANSPORT	34,794	16,777	17,337	17,310	17,244	17,247	17,927	17,927	17,920	17,917	17,911	(6)	17,908	214,929	192,400	22,529	197,021	4,621
CSS	6,150	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	0	3,075	36,900	33,825	3,075	33,825	0
CAPITAL FINANCING	2,334	1,167	1,167	1,167	1,167	1,167	1,167	1,167	1,167	1,167	1,052	(115)	1,048	12,620	12,837	(217)	11,572	(1,265)
																		0
TOTAL EXPENDITURE:	207,310	104,647	99,229	96,516	101,113	98,432	102,232	104,072	107,447	99,430	101,954	(2,524)	101,955	1,223,449	1,120,428	103,021	1,121,494	(1,066)
NET BUDGET:	(12,921)	(8,975)	(2,753)	(1,099)	(5,233)	(2,656)	(5,523)	(8,225)	(11,604)	(4,015)	(6,047)	(3,016)	(6,041)	(72,558)	(63,004)	(9,554)	(66,517)	3,513
									Exp to Date	1,120,428	1,121,494	1,066						
									Actual profit/(loss)	(63,004)	(66,517)	3,513						

TRADE WASTE 2011-12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
TRADE BINS	46,356	70,827	22,697	25,952	23,732	33,544	22,987	23,755	29,839	18,701	26,818	(8,117)	26,820	360,000	318,390	41,610	333,180	(14,790)
TRADE SACKS	1,945	1,415	3,836	141	197	525	1,864	1,394	2,089	3,056	2,500	556	2,500	30,000	16,462	13,538	27,500	(11,038)
RECYCLING SACKS	585	260	162	168	162	1,458	488	1,856	(1,237)	390	0	390	0	0	4,292	(4,292)	0	4,292
SALE OF MATERIAL	0	0	358	0	270	399	373	211	199	288	0	288	0	0	2,098	(2,098)	0	2,098
TOTAL INCOME:	48,886	72,502	27,053	26,261	24,361	35,926	25,712	27,216	30,890	22,435	29,318	(6,883)	29,320	390,000	341,242	48,758	360,680	(19,438)
									Cumulative Actual to Date	341,242	360,680	(19,438)						
EXPENDITURE:																		
SALARIES	14,924	8,226	7,579	7,448	7,392	7,532	7,469	7,628	7,607	7,529	7,592	63	7,594	91,106	83,334	7,772	83,512	178
																	0	0
DEPOT RECHARGE	500	250	250	250	250	250	250	250	250	250	250	0	250	3,000	2,750	250	2,750	0
																	0	0
DISPOSAL CHARGES	28,905	16,557	5,626	25,666	14,324	12,357	12,058	13,343	12,623	11,734	11,958	224	11,962	143,500	153,193	(9,693)	131,538	(21,655)
SUPPLIES & SERVICES	1,111	0	2	0	68	2,587	772	(587)	77	0	125	125	125	1,500	4,030	(2,530)	1,375	(2,655)
FUEL	5,536	3,095	2,342	1,851	3,696	1,779	2,019	1,496	2,363	1,293	2,500	1,207	2,500	30,000	25,470	4,530	27,500	2,030
TRANSPORT REPAIRS	1,479	1,324	1,471	1,134	1,115	(1)	1,764	2,400	3,892	2,371	1,667	(704)	1,663	20,000	16,949	3,051	18,337	1,388
FIXED TRANSPORT	6,960	3,483	3,483	3,481	2,223	2,224	2,210	2,211	2,209	2,209	3,739	1,530	3,737	44,866	30,693	14,173	41,129	10,436
CSC	166	83	83	83	83	83	83	83	83	83	83	0	87	1,000	913	87	913	0
CFC	708	354	354	354	354	354	354	354	354	354	752	398	751	9,023	3,894	5,129	8,272	4,378
TOTAL EXPENDITURE:	60,289	33,372	21,190	40,267	29,505	27,165	26,979	27,178	29,458	25,823	28,666	(2,843)	28,669	343,995	321,226	22,769	315,326	5,900
NET BUDGET:	(11,403)	39,130	5,863	(14,006)	(5,144)	8,761	(1,267)	38	1,432	(3,388)	652	(9,726)	651	46,005	20,016	25,989	45,354	(25,338)
									Exp to Date	321,226	315,326	(5,900)						
									Actual profit/(loss)	20,016	45,354	(25,338)						

WORKSHOP 2011/12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
SERVICING	12,694	6,326	6,326	6,421	6,574	6,575	6,695	6,695	6,695	6,695	6,819	(124)	6,824	81,833	71,696	10,137	75,009	(3,313)
REPAIRS	64,171	34,154	25,660	30,521	36,771	32,471	31,301	41,516	45,700	33,154	37,500	(4,346)	37,500	450,000	375,419	74,581	412,500	(37,081)
TAXI TESTING	4,733	2,507	2,715	2,605	3,562	2,370	2,559	2,500	2,456	3,482	2,750	732	2,750	33,000	29,489	3,511	30,250	(761)
MOT	6,274	3,568	3,350	2,208	2,790	3,532	2,716	898	3,068	1,185	3,667	(2,482)	3,663	44,000	29,589	14,411	40,337	(10,748)
OTHER	629	1,271	606	1,102	490	1,608	881	0	209	102	0	102	0	0	6,898	(6,898)	0	6,898
TOTAL INCOME:	88,501	47,826	38,657	42,857	50,187	46,556	44,152	51,609	58,128	44,618	50,736	(6,118)	50,737	608,833	513,091	95,742	558,096	(45,005)
									Cumulative Actual to Date	513,091	558,096	(45,005)						
EXPENDITURE:																		
SALARIES	43,581	22,071	21,861	21,724	22,031	21,578	21,529	21,388	20,354	22,124	21,254	(870)	21,251	255,045	238,241	16,804	233,794	(4,447)
			0															
DEPOT RECHARGE	3,250	1,625	1,625	1,625	1,625	1,625	1,625	1,625	1,625	1,625	1,625	0	1,625	19,500	17,875	1,625	17,875	0
AGENCY	1,980	0	750	750	1,350	450	0	0	0	0	583	583	587	7,000	5,280	1,720	6,413	1,133
SUPPLIES & SERVICES	39,164	20,216	17,718	21,956	19,517	20,442	17,211	23,779	25,355	15,479	21,500	6,021	21,500	258,000	220,837	37,163	236,500	15,663
FUEL	469	426	305	255	401	203	146	240	420	306	333	27	337	4,000	3,171	829	3,663	492
TRANSPORT REPAIRS	19	34	0	82	(99)	98	141	244	75	426	83	(343)	87	1,000	1,020	(20)	913	(107)
FIXED TRANSPORT	3,543	1,777	1,777	1,773	1,763	1,764	1,745	1,746	1,744	1,744	1,731	(13)	1,726	20,767	19,376	1,391	19,041	(335)
CFC	110	55	55	55	55	55	55	55	55	55	90	35	87	1,077	605	472	990	385
CSC	2,184	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	0	1,088	13,100	12,012	1,088	12,012	0
TOTAL EXPENDITURE:	94,300	47,296	45,183	49,312	47,735	47,307	43,544	50,169	50,720	42,851	48,291	(5,440)	48,288	579,489	518,417	61,072	531,201	(12,784)
NET BUDGET:	(5,799)	530	83,840	(6,455)	2,452	(751)	608	1,440	7,408	1,767	2,445	(11,558)	2,449	29,344	85,040	(55,696)	26,895	(32,221)
									Exp to Date	518,417	531,201	12,784						
									Actual profit/(loss)	(5,326)	26,895	(32,221)						

GREEN WASTE 2011/12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
SDC	9,566	4,783	4,783	4,783	4,783	4,783	4,783	4,783	4,783	4,783	4,783	0	4,781	57,394	52,613	4,781	52,613	0
		0															0	
SALE OF SACKS	13,664	8,106	6,302	5,389	4,116	5,409	4,274	3,516	561	1,355	1,500	(145)	3,000	67,000	52,692	14,308	64,000	(11,308)
BINS & PERMITS	62,185	26,502	41,232	30,719	31,413	21,568	9,313	4,902	7,994	15,645	10,000	5,645	15,500	252,000	251,473	527	236,500	14,973
																	0	
TOTAL INCOME:	85,415	39,391	52,317	40,891	40,312	31,760	18,370	13,201	13,338	21,783	16,283	5,500	23,281	376,394	356,778	19,616	353,113	3,665
									Cumulative Actual to Date	356,778	353,113	3,665						
EXPENDITURE:																		
SALARIES	30,182	16,840	14,675	14,633	14,545	14,967	14,583	15,752	14,215	11,524	14,083	2,559	14,087	169,000	161,916	7,084	154,913	(7,003)
	0																	0
DEPOT RECHARGE	916	458	458	458	458	458	458	458	458	458	458	0	462	5,500	5,038	462	5,038	0
	0																	0
AGENCY STAFF	0	0	0	0	0	697	251	318	80	1,186	667	(519)	663	8,000	2,532	5,468	7,337	4,805
SUPPLIES & SERVICES	143	10,023	51	11,456	9,470	1,810	64	129	(2)	18	888	870	896	42,000	33,162	8,838	41,104	7,942
FUEL	6,043	3,091	2,938	2,995	2,373	1,895	1,834	2,120	2,142	1,901	1,750	(151)	1,750	21,000	27,332	(6,332)	19,250	(8,082)
TRANSPORT REPAIRS	5,970	7,093	1,792	1,585	3,948	1,378	1,420	3,476	1,733	2,488	833	(1,655)	837	10,000	30,883	(20,883)	9,163	(21,720)
FIXED TRANSPORT	5,244	2,629	2,629	2,332	3,253	3,254	3,229	3,228	3,267	3,226	2,932	(294)	2,932	35,184	32,291	2,893	32,252	(39)
CSC	166	83	83	83	83	83	83	83	83	83	83	0	87	1,000	913	87	913	0
CAPITAL FINANCING	402	201	201	201	201	201	201	201	201	201	93	(108)	93	1,116	2,211	(1,095)	1,023	(1,188)
																		0
TOTAL EXPENDITURE:	49,066	40,418	22,827	33,743	34,331	24,743	22,123	25,765	22,177	21,085	21,787	(702)	21,807	292,800	296,278	(3,478)	270,993	25,285
NET BUDGET:	36,349	(1,027)	29,490	7,148	5,981	7,017	(3,753)	(12,564)	(8,839)	698	(5,504)	4,798	1,474	83,594	60,500	23,094	82,120	(21,620)
									Exp to Date	296,278	270,993	(25,285)						
									Actual profit/(loss)	60,500	82,120	(21,620)						

PREMISES CLEANING 2011/12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
SDC	3,594	1,797	1,797	1,797	1,797	1,797	1,797	1,797	1,797	1,797	1,797	0	1,792	21,559	19,767	1,792	19,767	0
TANDRIDGE	8,820	4,549	4,780	4,780	4,780	4,781	4,451	4,439	4,695	4,403	4,775	(372)	4,775	57,300	50,478	6,822	52,525	(2,047)
ARGYLE ROAD	0	0	0	0	0	0	0	0	0	0	4,000	(4,000)	4,000	48,000	0	48,000	44,000	(44,000)
TONBRIDGE & MALLING	16,030	9,157	10,227	12,083	8,126	7,721	7,800	7,757	7,775	7,721	8,417	(696)	8,413	101,000	94,397	6,603	92,587	1,810
OTHER	2,658	1,921	2,121	2,060	1,921	1,920	1,921	1,935	1,922	1,921	2,500	(579)	2,500	30,000	20,300	9,700	27,500	(7,200)
TOTAL INCOME:	31,102	17,424	18,925	20,720	16,624	16,219	15,969	15,928	16,189	15,842	21,489	(5,647)	21,480	257,859	184,942	72,917	236,379	(51,437)
									Cumulative Actual to Date	184,942	236,379	(51,437)						
EXPENDITURE:																		
SALARIES	25,325	13,708	11,467	11,542	11,558	12,288	12,023	12,386	11,695	12,747	13,059	312	13,055	156,704	134,739	21,965	143,649	8,910
	0																0	0
DEPOT RECHARGE	684	342	342	342	342	342	342	342	342	342	342	0	338	4,100	3,762	338	3,762	0
	0																0	0
AGENCY STAFF	1,745	675	951	733	1,589	1,852	631	234	2,092	398	1,000	602	1,000	12,000	10,900	1,100	11,000	100
SUPPLIES & SERVICES	1,499	1,421	1,080	1,755	937	1,275	580	185	1,814	901	1,250	349	1,250	15,000	11,447	3,553	13,750	2,303
FUEL	2,500	1,249	1,300	1,186	1,300	1,057	1,304	1,191	1,312	1,193	1,250	57	1,250	15,000	13,592	1,408	13,750	158
TRANSPORT REPAIRS	1,879	87	192	152	447	349	1,199	722	705	521	833	312	837	10,000	6,253	3,747	9,163	2,910
TRANSPORT FIXED	2,550	1,279	1,277	1,276	1,269	1,274	1,260	1,261	1,260	1,259	1,601	342	1,597	19,208	13,965	5,243	17,611	3,646
CENTRAL SUPPORT COSTS	1,776	888	888	888	888	888	888	888	888	888	888	0	886	10,654	9,768	886	9,768	0
CAPITAL FINANCING CHARGE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE:	37,958	19,649	17,497	17,874	18,330	19,325	18,227	17,209	20,108	18,249	20,223	(1,974)	20,213	242,666	204,426	38,240	222,453	(18,027)
NET CONTROLLABLE BUDGET:	(6,856)	(2,225)	1,428	2,846	(1,706)	(3,106)	(2,258)	(1,281)	(3,919)	(2,407)	1,266	(7,621)	1,267	15,193	(19,484)	34,677	13,926	(33,410)
									Exp to Date	204,426	222,453	18,027						
									Actual profit/(loss)	(19,484)	13,926	(33,410)						

CESSPOOLS 2011-12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
INCOME:	38,416	20,444	21,065	19,095	20,502	16,762	20,653	21,779	12,651	18,134	23,333	(5,199)	23,337	280,000	209,501	70,499	256,663	(47,162)
TOTAL INCOME:	38,416	20,444	21,065	19,095	20,502	16,762	20,653	21,779	12,651	18,134	23,333	(5,199)	23,337	280,000	209,501	70,499	256,663	(47,162)
									Cumulative Actual to Date	209,501	256,663	(47,162)						
EXPENDITURE:																		
SALARIES	15,671	8,140	8,167	8,105	8,050	8,434	8,198	8,379	8,655	7,656	8,207	551	8,212	98,489	89,455	9,034	90,277	822
DEPOT RECHARGE	1,506	753	753	753	753	753	753	753	753	753	753	0	753	9,034	8,283	751	8,283	0
AGENCY	0	0	0	0	0	0	0	0	0	0	125	125	125	1,500	0	1,500	1,375	1,375
DISPOSAL CHARGES	9,285	4,779	3,728	4,038	4,467	3,608	4,357	101	9,487	2,834	3,500	666	3,500	42,000	46,684	(4,684)	38,500	(8,184)
SUPPLIES	982	273	229	554	746	312	339	229	524	277	292	15	288	3,500	4,465	(965)	3,212	(1,253)
FUEL	2,757	1,732	1,689	1,338	1,559	1,527	1,614	1,786	1,323	1,514	1,500	(14)	1,500	18,000	16,839	1,161	16,500	(339)
TRANSPORT REPAIRS	1,085	524	325	686	419	2,179	1,236	326	497	475	1,000	525	1,000	12,000	7,752	4,248	11,000	3,248
FIXED TRANSPORT	3,106	1,556	1,556	1,554	1,547	1,547	1,534	1,534	1,534	1,533	1,527	(6)	1,528	18,325	17,001	1,324	16,797	(204)
CSS	2,126	1,063	1,063	1,063	1,063	1,063	1,063	1,063	1,063	1,063	1,063	0	1,057	12,750	11,693	1,057	11,693	0
CFC	198	99	99	99	99	99	99	99	99	99	127	28	126	1,523	1,089	434	1,397	308
TOTAL EXPENDITURE:	36,716	18,919	17,609	18,190	18,703	19,522	19,193	14,270	23,935	16,204	18,094	(1,890)	18,089	217,121	203,261	13,860	199,034	4,227
NET BUDGET:	1,700	1,525	3,456	905	1,799	(2,760)	1,460	7,509	(11,284)	1,930	5,239	(7,089)	5,248	62,879	6,240	56,639	57,629	(51,389)
									Exp to Date	203,261	199,034	(4,227)						
									Actual profit/(loss)	6,240	57,629	(51,389)						

PEST CONTROL 2011-12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
RODENTS	3,814	741	933	396	662	1,700	1,340	2,108	2,098	2,086	2,000	86	1,500	20,000	15,878	4,122	18,500	(2,622)
INSECTS	853	10,919	15,898	12,827	7,366	2,346	856	43	0	0	300	(300)	300	50,928	51,108	(180)	50,628	480
CONTRACTS	853	1,196	722	212	1,325	526	242	1,562	528	537	375	162	1,500	9,000	7,703	1,297	7,500	203
TOTAL INCOME:	5,520	12,856	17,553	13,435	9,353	4,572	2,438	3,713	2,626	2,623	2,675	(52)	3,300	79,928	74,689	5,239	76,628	(1,939)
									Cumulative Actual to Date	74,689	76,628	(1,939)						
EXPENDITURE:																		
SALARIES	9,502	4,751	4,750	4,750	4,749	4,749	4,751	4,750	4,750	4,751	5,003	252	5,000	60,033	52,253	7,780	55,033	2,780
	0																	
DEPOT RECHARGE	500	250	250	250	250	250	250	250	250	250	250	0	250	3,000	2,750	250	2,750	0
CROSS HIRE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUPPLIES & SERVICES	48	0	292	549	2	642	239	99	35	314	100	(214)	300	2,500	2,220	280	2,200	(20)
FUEL	775	695	848	630	656	526	480	454	428	404	417	13	413	5,000	5,896	(896)	4,587	(1,309)
TRANSPORT REPAIRS	1,112	288	853	697	22	0	0	155	0	163	125	(38)	125	1,500	3,290	(1,790)	1,375	(1,915)
FIXED TRANSPORT	1,348	676	677	675	0	1,345	666	664	665	665	658	(7)	657	7,895	7,381	514	7,238	(143)
SUPPORT COSTS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE:	13,285	6,660	7,670	7,551	5,679	7,512	6,386	6,372	6,128	6,547	6,553	(6)	6,745	79,928	73,790	6,138	73,183	607
NET BUDGET:	(7,765)	6,196	9,883	5,884	3,674	(2,940)	(3,948)	(2,659)	(3,502)	(3,924)	(3,878)	(58)	(3,445)	0	899	(899)	3,445	(2,546)
									Exp to Date	73,790	73,183	(607)						
									Actual profit/(loss)	899	3,445	(2,546)						

GROUNDS MAINTENANCE 2011/12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
SDC	22,500	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	0	11,250	135,000	123,750	11,250	123,750	0
TOTAL INCOME:	22,500	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	0	11,250	135,000	123,750	11,250	123,750	0
									Cumulative Actual to Date	123,750	123,750	0						
EXPENDITURE:																		
SALARIES	13,838	6,825	6,982	6,904	6,538	5,798	5,798	5,783	5,798	5,799	6,000	201	6,000	72,000	70,063	1,937	66,000	(4,063)
DEPOT RECHARGE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
AGENCY	1,417	2,013	1,120	1,271	1,120	746	0	0	0	0	0	0	0	15,000	7,687	7,313	15,000	7,313
SUPPLIES	979	447	271	325	139	320	606	766	369	161	1,083	922	1,087	13,000	4,383	8,617	11,913	7,530
FUEL	885	560	414	386	369	266	217	151	96	158	206	48	206	2,472	3,502	(1,030)	2,266	(1,236)
TRANSPORT REPAIRS	675	8	(72)	38	261	826	504	2,014	286	555	250	(305)	250	3,000	5,095	(2,095)	2,750	(2,345)
FIXED TRANSPORT	5,522	2,772	2,771	2,761	2,774	2,747	2,960	2,959	2,958	2,957	3,044	87	3,044	36,528	31,181	5,347	33,484	2,303
CFC	260	130	130	130	130	130	130	130	130	130	145	15	139	1,734	1,430	304	1,595	165
CSS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE:	23,576	12,755	11,616	11,815	11,331	10,833	10,215	11,803	9,637	9,760	10,728	(968)	10,726	143,734	123,341	20,393	133,008	(9,667)
NET BUDGET:	(1,076)	(1,505)	(366)	(565)	(81)	417	1,035	(553)	1,613	1,490	522	(968)	524	(8,734)	409	(9,143)	(9,258)	9,667
									Exp to Date	123,341	133,008	9,667						
									Actual profit/(loss)	409	(9,258)	9,667						

DIRECT SERVICES

BUSINESS REPORTS

OVERHEAD

ACCOUNTS

1. Fleet Management
2. Depot
3. Emergency

FLEET 2011-12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
SERVICING	12,694	6,324	6,326	6,421	6,574	6,575	6,695	6,695	6,695	6,695	6,819	(124)	6,824	81,833	71,694	10,139	75,009	(3,315)
DEPRECIATION	73,438	36,628	36,656	36,694	37,895	37,433	38,774	38,789	39,131	42,559	41,326	1,233	41,322	495,908	417,997	77,911	454,586	(36,589)
MANAGEMENT FEE	39,098	19,523	19,523	19,527	19,538	19,528	19,564	19,565	19,550	19,552	19,861	(309)	19,868	238,339	214,968	23,371	218,471	(3,503)
OTHER	220	0	0	0	0	0	420	1,086	181	187	0	187	0	0	2,094	(2,094)	0	2,094
TOTAL INCOME:	125,450	62,475	62,505	62,642	64,007	63,536	65,453	66,135	65,557	68,993	68,006	987	68,014	816,080	706,753	109,327	748,066	(41,313)
									Cumulative Actual to Date	706,753	748,066	(41,313)						
EXPENDITURE:																		
SALARIES	5,737	2,958	2,857	2,862	2,934	2,930	2,891	2,968	2,964	2,947	2,900	(47)	2,898	34,798	32,048	2,750	31,900	(148)
PREMISES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DEPOT RECHARGE	5,666	2,833	2,833	2,833	2,833	2,833	2,833	2,833	2,833	2,833	2,833	0	2,837	34,000	31,163	2,837	31,163	0
WORKSHOP SERVICING	12,694	6,324	6,326	6,421	6,574	6,575	6,695	6,695	6,695	6,695	6,819	124	6,824	81,833	71,694	10,139	75,009	3,315
	0																0	
MISC FLEET EXPENSES	972	1,197	370	686	579	1,814	4,725	(232)	2,545	801	1,659	858	1,656	19,905	13,457	6,448	18,249	4,792
INSURANCE	16,490	8,245	8,245	8,245	8,245	8,245	8,245	8,245	8,245	8,245	8,245	0	8,247	98,942	90,695	8,247	90,695	0
FIXED TRANSPORT	6,377	3,356	2,257	4,568	3,105	8,154	1,725	4,242	5,067	4,764	3,425	(1,339)	3,429	41,104	43,615	(2,511)	37,675	(5,940)
SUPPORT COSTS	1,598	799	799	799	799	799	799	799	799	799	799	0	801	9,590	8,789	801	8,789	0
DEPRECIATION	73,438	36,628	36,656	36,694	37,895	37,433	38,774	38,789	39,131	42,559	41,326	(1,233)	41,322	495,908	417,997	77,911	454,586	36,589
TOTAL EXPENDITURE:	122,972	62,340	60,343	63,108	62,964	68,783	66,687	64,339	68,279	69,643	68,006	1,637	68,014	816,080	709,458	106,622	748,066	(38,608)
NET BUDGET:	2,478	135	2,162	(466)	1,043	(5,247)	(1,234)	1,796	(2,722)	(650)	0	2,624	0	0	(2,705)	2,705	0	(2,705)
									Exp to Date	709,458	748,066	38,608						
									Actual profit/(loss)	(2,705)	0	(2,705)						

DEPOT 2011/12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
INCOME:	29,374	11,662	11,662	11,662	11,662	11,662	11,662	11,662	11,662	11,662	11,662	0	11,662	145,994	134,332	11,662	134,332	0
OTHER	16,714	6,715	3,298	4,486	15,628	9,693	6,827	4,835	19,058	29,614	10,750	18,864	10,750	144,006	116,868	27,138	133,256	(16,388)
TOTAL INCOME:	46,088	18,377	14,960	16,148	27,290	21,355	18,489	16,497	30,720	41,276	22,412	18,864	22,412	290,000	251,200	38,800	267,588	(16,388)
									Cumulative Actual to Date	251,200	267,588	(16,388)						
EXPENDITURE:																		
SALARIES	13,364	4,312	5,805	5,821	4,500	6,554	5,003	6,491	6,197	7,055	7,426	371	7,431	89,117	65,102	24,015	81,686	16,584
REPAIRS AND MAINTENANC	3,987	2,164	2,136	1,235	1,195	591	151	1,694	802	39	750	711	750	17,000	13,994	3,006	16,250	2,256
ELECTRICITY/GAS	3,198	139	2,209	49	959	1,550	722	1,224	2,039	1,124	2,500	1,376	2,500	20,000	13,213	6,787	17,500	4,287
P & R RECHARGE	4,166	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	0	2,087	25,000	22,913	2,087	22,913	0
WATER/SEWERS	0	272	0	262	0	0	0	851	0	276	0	(276)	1,250	5,000	1,661	3,339	3,750	2,089
STAFF REFRESHMENTS	2,258	1,172	1,152	1,111	1,124	377	(210)	747	563	1,009	833	(176)	837	10,000	9,303	697	9,163	(140)
CLEANING OF PREMISES	245	240	300	245	300	485	0	392	240	241	250	9	250	3,000	2,688	312	2,750	62
COMMUNICATIONS	1,215	0	96	1,170	0	95	1,118	0	100	1,089	1,500	411	0	6,000	4,883	1,117	6,000	1,117
SUPPORT COSTS	1,810	905	905	905	905	905	905	905	905	905	905	0	905	10,860	9,955	905	9,955	0
SUPPLIES & SERVICES	18,553	2,930	1,482	2,489	2,441	2,048	2,355	961	4,194	3,185	1,000	(2,185)	1,000	60,000	40,638	19,362	59,000	18,362
FUEL	411	105	97	159	157	376	348	296	524	739	333	(406)	337	4,000	3,212	788	3,663	451
TRANSPORT REPAIRS	308	302	42	0	737	3,581	466	2,034	1,166	919	417	(502)	413	5,000	9,555	(4,555)	4,587	(4,968)
FIXED TRANSPORT	2,496	1,251	1,251	1,248	0	2,546	1,260	1,260	1,259	1,259	1,218	(41)	1,212	14,610	13,830	780	13,398	(432)
CAPITAL FINANCING	50	25	25	25	25	25	25	25	25	25	42	17	45	507	275	232	462	187
TOTAL EXPENDITURE	52,061	15,900	17,583	16,802	14,426	21,216	14,226	18,963	20,097	19,948	19,257	(691)	19,017	270,094	211,222	58,872	251,077	39,855
NET BUDGET:	(5,973)	2,477	(2,623)	(654)	12,864	139	4,263	(2,466)	10,623	21,328	3,155	18,173	3,395	19,906	39,978	(20,072)	16,511	23,467
									Exp to Date	211,222	251,077	39,855						
									Actual profit/(loss)	39,978	16,511	23,467						

EMERGENCY 2011/12

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
INCOME:	7,496	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	0	3,751	44,979	41,228	3,751	41,228	0
TOTAL INCOME:	7,496	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	0	3,751	44,979	41,228	3,751	41,228	0
									Cumulative Actual to Date	41,228	41,228	0						
EXPENDITURE:																		
SALARIES	650	326	325	325	326	325	325	325	326	325	299	(26)	300	3,589	3,578	11	3,289	(289)
DEPOT RECHARGE	834	417	417	417	417	417	417	417	417	417	417	0	413	5,000	4,587	413	4,587	0
SUPPLIES & SERVICES	78	0	0	0	0	0	0	0	0	0	25	25	25	300	78	222	275	197
FUEL	0	55	0	0	0	0	5,539	(5,384)	51	116	167	51	163	2,000	377	1,623	1,837	1,460
REPAIRS	454	97	0	1,107	1,127	690	1,979	580	416	652	667	15	663	8,000	7,102	898	7,337	235
FIXED TRANSPORT	2,010	750	836	832	826	827	(333)	1,325	1,324	1,323	1,422	99	1,425	17,067	9,720	7,347	15,642	5,922
SUPPORT COSTS	1,758	879	879	879	879	879	879	879	879	879	879	0	881	10,550	9,669	881	9,669	0
TOTAL EXPENDITURE:	5,784	2,524	2,457	3,560	3,575	3,138	8,806	(1,858)	3,413	3,712	3,876	(164)	3,870	46,506	35,111	11,395	42,636	(7,525)
NET BUDGET:	1,712	1,224	1,291	188	173	610	(5,058)	5,606	335	36	(128)	(164)	(119)	(1,527)	6,117	(7,644)	(1,408)	7,525
									Exp to Date	35,111	42,636	7,525						
									Actual profit/(loss)	6,117	(1,408)	7,525						

DIRECT SERVICES

BUSINESS REPORTS

SUMMARY PAGES

SEVENOAKS DISTRICT COUNCIL

COMMUNITY & PLANNING SERVICES

DETAIL	PREVIOUS MONTHS									THIS MONTH FEB			NEXT MONTH	TOTALS				
	APR/MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	ACTUAL	TARGET	VARIANCE	MAR	BUDGET	ACTUAL TO DATE	BALANCE	BUDGET TO DATE	VARIANCE
INCOME:																		
REFUSE	341,585	173,282	171,026	169,513	172,453	172,086	170,300	171,303	174,101	170,351	170,316	35	172,006	2,050,552	1,886,000	164,552	1,878,546	7,454
STREET CLEANSING	194,389	95,672	96,476	95,417	95,880	95,776	96,709	95,847	95,843	95,415	95,907	(492)	95,914	1,150,891	1,057,424	93,467	1,054,977	2,447
TRADE WASTE	48,886	72,502	27,053	26,261	24,361	35,926	25,712	27,216	30,890	22,435	29,318	(6,883)	29,320	390,000	341,242	48,758	360,680	(19,438)
TRANSPORT WORKSHO	88,501	47,826	38,657	42,857	50,187	46,556	44,152	51,609	58,128	44,618	50,736	(6,118)	50,737	608,833	513,091	95,742	558,096	(45,005)
GREEN WASTE	85,415	39,391	52,317	40,891	40,312	31,760	18,370	13,201	13,338	21,783	16,283	5,500	23,281	376,394	356,778	19,616	353,113	3,665
PUBLIC CONVENIENCES	31,102	17,424	18,925	20,720	16,624	16,219	15,969	15,928	16,189	15,842	21,489	(5,647)	21,480	257,859	184,942	72,917	236,379	(51,437)
CESSPOOL EMPTYING	38,416	20,444	21,065	19,095	20,502	16,762	20,653	21,779	12,651	18,134	23,333	(5,199)	23,337	280,000	209,501	70,499	256,663	(47,162)
PEST CONTROL	5,520	12,856	17,553	13,435	9,353	4,572	2,438	3,713	2,626	2,623	2,675	(52)	3,300	79,928	74,689	5,239	76,628	(1,939)
GROUNDS MAINTENANC	22,500	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	0	11,250	135,000	123,750	11,250	123,750	0
FLEET MANAGEMENT	125,450	62,475	62,505	62,642	64,007	63,536	65,453	66,135	65,557	68,993	68,006	987	68,014	816,080	706,753	109,327	748,066	(41,313)
DEPOTS	45,988	18,377	15,060	16,148	27,290	21,355	18,489	16,497	30,720	41,276	22,412	18,864	22,412	290,000	251,200	38,800	267,588	(16,388)
EMERGENCY	7,496	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	0	3,751	44,979	41,228	3,751	41,228	0
TOTAL INCOME:	1,035,248	575,247	535,635	521,977	535,967	519,546	493,243	498,226	515,041	516,468	515,473	995	524,802	6,480,516	5,746,598	733,918	5,955,714	(209,116)
										5,746,598	5,955,714	(209,116)						
EXPENDITURE:																		
REFUSE	341,836	178,343	175,079	179,673	176,124	181,377	177,241	172,366	170,919	173,110	179,265	6,155	179,239	2,151,154	1,926,068	225,086	1,971,915	(45,847)
STREET CLEANSING	207,310	104,647	99,229	96,516	101,113	98,432	102,232	104,072	107,447	99,430	101,954	2,524	101,955	1,223,449	1,120,428	103,021	1,121,494	(1,066)
TRADE WASTE	60,289	33,372	21,190	40,267	29,505	27,165	26,979	27,178	29,458	25,823	28,666	2,843	28,669	343,995	321,226	22,769	315,326	5,900
VEHICLE MAINTENANCE	94,300	47,296	45,183	49,312	47,735	47,307	43,544	50,169	50,720	42,851	48,291	5,440	48,288	579,489	518,417	61,072	531,201	(12,784)
GREEN WASTE	49,066	40,418	22,827	33,743	34,331	24,743	22,123	25,765	22,177	21,085	21,787	702	21,807	292,800	296,278	(3,478)	270,993	25,285
PUBLIC CONVENIENCES	37,958	19,649	17,497	17,874	18,330	19,325	18,227	17,209	20,108	18,249	20,223	1,974	20,213	242,666	204,426	38,240	222,453	(18,027)
CESSPOOL EMPTYING	36,716	18,919	17,609	18,190	18,703	19,522	19,193	14,270	23,935	16,204	18,094	1,890	18,087	217,121	203,261	13,860	199,034	4,227
PEST CONTROL	13,285	6,660	7,670	7,551	5,679	7,512	6,386	6,372	6,128	6,547	6,553	6	6,745	79,928	73,790	6,138	73,183	607
GROUNDS MAINTENANC	23,576	12,755	11,616	11,815	11,331	10,833	10,215	11,803	9,637	9,760	10,728	968	10,726	143,734	123,341	20,393	133,008	(9,667)
FLEET MANAGEMENT	122,972	62,340	60,343	63,108	62,964	68,783	66,687	64,339	68,279	69,643	68,006	(1,637)	68,014	816,080	709,458	106,622	748,066	(38,608)
DEPOTS	52,061	15,850	17,633	16,802	14,426	21,216	14,026	19,163	20,097	19,948	19,257	(691)	19,017	270,094	211,222	58,872	251,077	(39,855)
EMERGENCY	5,784	2,524	2,457	3,560	3,575	3,138	8,806	(1,858)	3,413	3,712	3,876	164	3,870	46,506	35,111	11,395	42,636	(7,525)
TOTAL EXPENDITURE:	1,045,153	542,773	498,333	538,411	523,816	529,353	515,659	510,848	532,318	506,362	526,700	20,338	526,630	6,407,016	5,743,026	663,990	5,880,386	(137,360)
NET BUDGET:	(9,905)	32,474	37,302	(16,434)	12,151	(9,807)	(22,416)	(12,622)	(17,277)	10,106	(11,227)	21,333	(1,828)	73,500	3,572	69,928	75,328	(71,756)
								Expenditure to date		5,743,026	5,880,386	137,360						
								Profit/(loss) to date		3,572	75,328	(71,756)						

	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
Feb-12	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	-170	-170	0%		-1,879	-1,886	0%	7	-2,051		-2,051	93	40	53	101		101
Street Cleaning	-96	-95	-1%		-1,055	-1,057	0%	2	-1,151		-1,151	67	63	4	73		73
Trade	-29	-22	-23%	-7	-361	-341	-5%	-19	-390		-390	-45	-20	-25	-46		-46
Workshop	-51	-45	-12%	-6	-558	-513	-8%	-45	-609		-609	-27	5	-32	-29		-29
Green Waste	-16	-22	34%	6	-353	-357	1%	4	-376		-376	-82	-61	-22	-84		-84
Premises Cleaning	-21	-16	-26%	-6	-236	-185	-22%	-51	-258		-258	-14	19	-33	-15		-15
Cesspools	-23	-18	-22%	-5	-257	-210	-18%	-47	-280		-280	-58	-6	-51	-63		-63
Pest Control	-3	-3	-2%		-77	-75	-3%	-2	-80		-80	-3	-1	-3			
Grounds	-11	-11	0%		-124	-124	0%		-135		-135	9		10	9		9
Fleet	-68	-69	1%	1	-748	-707	-6%	-41	-816		-816		3	-3			
Depot	-22	-41	84%	19	-268	-251	-6%	-16	-290		-290	-17	-40	23	-20		-20
Emergency	-4	-4	0%		-41	-41	0%		-45		-45	1	-6	8	2		2
Total Income	**-515**	**-516**	**0%**	**1**	**-5,956**	**-5,747**	**-4%**	**-209**	**-6,481**		**-6,481**	**-75**	**-4**	**-72**	**-74**		**-74**
Expenditure																	
Refuse	179	173	3%	6	1,972	1,926	2%	46	2,151		2,151						
Street Cleaning	102	99	2%	3	1,121	1,120	0%	1	1,223		1,223						
Trade	29	26	10%	3	315	321	-2%	-6	344		344						
Workshop	48	43	11%	5	531	518	2%	13	579		579						
Green Waste	22	21	3%	1	271	296	-9%	-25	293		293						
Premises Cleaning	20	18	10%	2	222	204	8%	18	243		243						
Cesspools	18	16	10%	2	199	203	-2%	-4	217		217						
Pest Control	7	7	0%		73	74	-1%	-1	80		80						
Grounds	11	10	9%	1	133	123	7%	10	144		144						
Fleet	68	70	-2%	-2	748	709	5%	39	816		816						
Depot	19	20	-4%	-1	251	211	16%	40	270		270						
Emergency	4	4	4%		43	35	18%	8	47		47						
Total Expenditure	**527**	**506**	**4%**	**20**	**5,880**	**5,743**	**2%**	**137**	**6,407**		**6,407**						
Net	**11**	**-10**	**-190%**	**21**	**-75**	**-4**	**-95%**	**-72**	**-74**		**-74**						